

**SPANDA FOUNDATION
THE HAGUE, THE NETHERLANDS**

FINANCIAL REPORT 2012-2014

Content	Page
Directors' Report	3
Financial Statements	
Balance sheet as of December 31, 2014, 2013, 2012	8
Profit and Loss account 2014, 2013, 2012	9
General Notes	10
Notes to the Balance Sheet	12
Notes to the Profit and Loss Account	14

DIRECTOR'S REPORT 2012-2014

Foundations' Profile

Spanda Foundation (Spanda) was established in The Hague, The Netherlands, in 2005 under the Dutch law as a legally independent non-profit transnational NGO for sustainable development and cooperation.

Spanda aims to promote creative solutions and strategic resources to foster individual and collective development and pursue initiatives that may serve the common good, advance human progress and enrich communities towards a more just and peaceful world.

The Foundation is committed to reach its aims by creating and implementing projects and initiatives that empower transformation, add social value and serve as catalyst for long-term systemic change. At the heart of this mission is an aspiration to contribute to the achievement of a higher degree of consciousness. Spanda major programme areas of action are Culture, Education, Health & Environment, Economics and Research.

Spanda is a resource for innovative people and institutions worldwide; its core values embody some basic themes in all of its programmes:

- Respect and appreciation for diversity of ideas and people;
- The pursuit of social justice with understanding of and compassion for disenfranchised communities;
- Support to initiatives that nurture and strengthen the capacities of current and future generations, regardless of race, beliefs, income, gender, family circumstances or ability;
- Promotion of international development and cooperation to advance human achievement;
- The pursuit of ethical and spiritual concerns to stimulate ongoing dialogue to gain increased awareness of ethical perspectives;
- Protection and enhancement of a just and equitable quality of life for all species within the means of nature.

The Foundation work is carried out on a voluntary basis by people with personal mastery and from different professional backgrounds.

To reach its goals, Spanda is supported by donations from individuals, foundations, corporations and public institutions.

Projects

Spanda current initiatives are:

The Jubilo Project. *Conflict prevention and transformation, ethnic integration and peace building through intercultural and interfaith dialogue. A comparative approach to Jewish, Christian and Islamic realities.*

We amended the estimate for the production of the first documentary for the *Abraham's Legacy* television series and started the fundraising phase.

Within the framework of the *Tea of Peace* operative programme, we redesigned the strategies, published the research papers and drafted the survey material for the forthcoming rounds of the open forum dialogues on *Food, War, Death and Afterlife* in Judaism Christianity and Islam. We adapted the overall plan of action to match the community needs. We commissioned and approved the graphic layout for *The Spirit Inspires My Way* multimedia series, defined the author shortlist, and started to explore feasible and affordable translators.

In this transforming of civilizations, the increasing need of tolerance and the awareness of belonging to the global human family are the symptoms of the collective consciousness attaining a finer state. The best antidote to ignorance are pills of knowledge.

The Mantra Project. *Green microfinance, renewable energy and sustainable agriculture for the empowerment of women.*

Since its inception in 2009, research and studies in the fields of renewable energies and microfinance have led to the structuring of a pro-development innovative project to be implemented in small community villages of around 100/200 people in the districts of Bo and Pujehun in Sierra Leone. If successful, it would be replicated in other communities.

So far, we have made a great wealth of research and published papers on the current situation of the Country (*Sierra Leone Report 2009*), on the effectiveness of microfinance in post-conflict areas (*Post-Conflict Action and Microfinance in Sierra Leone*) and, to gain insights on possible threats and advantages in implementing the Project, a comparative analysis of similar ventures in West Africa (*Compare, Practices and Results of a Selection of Solar Power/Microfinance Projects in Sierra Leone*). Furthermore, we analysed the human rights situation in the Country in relation with the international policy environment (*Human Rights, microfinance & Going Green in Sierra Leone*), the role of microfinance in political and economic marginalisation (*Social & Political Perspectives on Microfinance in Sierra Leone*), and the impact of sustainable agro-green- micro- finance (*Green Microfinance and Sustainable Agriculture*) – all publications are available both at our website and through the Microfinance Gateway library of the Consultative Group to Assist the Poor (CGAP).

We started to assess the expected economic, social and environmental impact of the Project in selected communities, developed contact with Sierra Leone individuals and institutions, identified the implementing partners, selected the prospected beneficiaries, devised the financial flow and the funding scheme, prepared the budget and, thanks to the provision of pro-bono legal services by an international law Firm, drafted the loan agreement between the parties.

The Musiké Project. *Research, recovery, documentation, conservation and dissemination of the world's ethnomusicological heritage.*

We brought forward the preparation for the *Charmed Flutes* live concert on the blowhole instruments to be held in Paris during the 2015-2016 season. In the concert, expert musicians from different cultures will present their specific instruments and perform a selection of their repertoire.

The event proposes an itinerary of research on a comparative methodology throughout the connections between the physical features of the instrument, the peculiarities of its sound and musicality, the diverse repertoires and playing techniques and their distinct cultural backgrounds.

The performance will be recorded and filmed for the subsequent production of an educational DVD published by Spanda, in which, in addition to the interviews with the performers, the technical, educational, symbolic and anthropological aspects related to the historical and geographical use of each instrument will be uncovered.

We concluded the forth section on the mythology of the flute and produced the relevant material for forthcoming issue “*Charmed Flutes*” of the Journal that will complement the concert.

Moreover, in cooperation with the University of Aberdeen, UK, we published and released the new issue of the *Musiké Journal* “Sacred Singing and Musical Spirituality” edited by Ian Russell and Francis Wilkins.

The Akarma - Clean Code Project. *Fostering a clean sustainable systemic change and ensuring ‘clean’ processes, products and complex devices for future generations.*

The Akarma Clean Code Project aims to design, develop, implement, monitor, promote and enforce in the practice of business activities and in legal entities a global Clean Code standard that takes into account sustainability, respect for human and social rights, the environment and social justice, so to grant that along the whole supply chain only ‘clean’ actions, products or complex devices or process have been performed.

The *Akarma Clean Code* standard integrates, builds on and further advances the concepts of social responsibility, circular and green economy, cradle-to-cradle, resource efficiency, smart design and many more demands surfaced lately at collective consciousness level.

The Project started in late September 2012 and is currently in its projectual phase. So far, we have drafted the conceptual framework, defined the rules and principles, and identified the initial research lines.

The Lila Project. *A virtual platform meant to co-create and implement transdisciplinary cultural and development policies.*

The project started at the beginning of 2013 and is currently in advanced state of conceptualization.

Spanda supports its mission with long-term projects requiring multi-year commitments of funding and technical assistance.

Publications

The Spanda Website, the printed *Spanda Journal* and the online *Spanda Monitor* are the official publications of the Foundation.

Even though Spanda is not a publishing house, it publishes – under its own imprint Spanda Publishing – occasional and working papers such as final reports of its projects, results and reflections from ongoing research, discussion and topical papers, conference proceedings and the like to stimulate and disseminate new insight in current issues or disclose new directions of thought.

This English-language series, targeted at international policymakers, diplomats, academics, social entrepreneurs, civil society representatives, journalists and the general public, is available both in printed format and online at the Spanda website.

Commercially published books, as the multimedia/printed series of the *Jubilo* and *Musiké* projects, are co-published with international commercial publishing houses or counterparts.

Board of Trustees & Staff

The Spanda Foundation is currently governed by a board of trustees, consisting of:

Sahlan L. Momo – Chair
Johannes H. Witteveen – Treasurer
Simona C. Sapienza – Secretary
Jan P. Pronk – Advisor
Oscar van Dierendonck – Counsellor

Deployment of volunteers

The volunteer service for the FY 2012, 2013 and 2014 is capitalized on the basis of an average deployment of 8 hr/day; for 17 EUR/hr, for 256 working days per year, for a total of EUR of resp. EUR 151.053; EUR 107.160; EUR 125.065, giving a grand total of EUR 383.278.

In average, the volunteers were deployed during the FY 2012, 2013 and 2014 to the different projects according to the following percentage:

<i>The Jubilo Project</i>	20%	76.656
<i>The Mantra Project</i>	30%	114.982
<i>The Musiké Project</i>	20%	76.656
<i>The Akarma Clean Code</i>	15%	57.492
<i>The Lila Project</i>	15%	57.492
		<hr/>
		383.278

The capitalization of the deployment of volunteers has from 2012 been taken into consideration in the drafting of the financial statements.

Strategic Plan 2015-2017

For the period 2015-2017 Spanda has launched a strategic plan, which aim is to continue the above-mentioned projects.

The activities include research, editorial activities, fundraising, web presence, promoting events/networking; access the EUROPEAID granting facilities; fundraising with the Globalgiving web programme; take advantage of Spanda consultative status with the United Nations ECOSOC to actively participate in the UN sessions for post-2015 Sustainable Development Agenda, and to present the *Akarma Clean Code Project* at a UN High Level Segment; implementing the Information Management System.

SPANDA FOUNDATION
THE HAGUE , THE NETHERLANDS

BUDGET 2015

For 2015 the budget can be summarized as follows:

In Euro's

Income

Donations	15.000
Grants	
Fundraising, events, other	125.000
	140.000

Expenses

Staff cost	42.000
Project and other costs	100.000
	142.000

Result **-2.000**

The Hague, September 2015

Chairman of the Board
S.L. Momo

**SPANDA
FOUNDATION**
Currency: EUR

		BALANCE 2014	BALANCE 2013	BALANCE 2012
ASSETS				
Equipment	Office Equipment	15.485	15.485	15.485
	Equipment Depreciation	-13.935	-13.705	-13.281
Total Equipment		1.550	1.780	2.204
Supplies:	Inventory	22.552	22.237	22.052
Current Assets:	Accounts Receivable	1.700	1.723	1.119
	Cash	1.285	7.467	7.735
Total Current Assets		25.537	31.427	30.906
Total Assets		<u>27.087</u>	<u>33.207</u>	<u>33.110</u>
LIABILITIES				
Owner's Equity:	Unrestricted	20.597	31.295	22.031
Total Owners Equity		20.597	31.295	22.031
Long term Liabilities:	Equipment Depreciation	1.550	1.780	2.204
	Semar Loan	-	-	8.800
Current Liabilities:	Accounts/Notes Payable	4.940	132	75
Total Liabilities		6.490	1.912	11.079
Total Liabilities and Owner's Equity		<u>27.087</u>	<u>33.207</u>	<u>33.110</u>

SPANDA FOUNDATION

Currency: EUR

	P&L 2014	P&L 2013	P&L 2012
Donations	25.033	10.094	1.222
Sales	-	-	-
Volunteer Service	125.065	107.160	151.053
Bank Interest	-	23	1.119
R/C Semar	650	302	7.203
Other	9.822	8.546	9
Total Revenues	150.748	126.125	160.606
Volunteer Service	125.065	107.160	151.053
Postage	360	283	693
Tel/Fax/E-mail	892	1.084	1.191
Office Supplies	345	528	2.498
Various	3.803	869	592
Travel	789	70	662
Bank Charges	4.901	1.021	34
Rent	7.813	7.763	7.548
Publications & Subscriptions	21.910	-	6.036
Event costs (S. Sapienza)	-	-	2.560
Accountant fee	-	-	1.332
Total Expenses	165.878	118.778	174.199
Total Result	-15.130	7.347	-13.593

GENERAL NOTES

GENERAL PRINCIPLES OF ACCOUNTING

General

With effect from its year of establishment (2005), the Foundation implements the Dutch Guidelines for Small Organizations – Richtlijnen voor de kleine organisatie (RJK) – namely, the standard for international non-profit organizations C1.

Principles for the valuation of assets and liabilities and for the determination of results

General

The valuation of assets and liabilities and the determination of the balance results are made on the basis of historical cost, except when otherwise specified in the following notes.

Income and expenses are allocated to the year to which they relate. Profits are registered at the Balance sheet date.

Losses incurred before the end of the financial year (FY) are registered at the date of the drafting of financial statements.

Principles for the valuation of assets and liabilities Tangible fixed assets

Equipment

Tangible fixed assets are registered at acquisition value less the accumulated depreciation based on their estimated life span.

Inventory/Stock Books, CDs etc.

Inventories are valued at 15% of the retail price at the year of publication from 01/ January/2012.

Receivables

Upon initial recognition the receivables are included at fair value and then valued at amortized cost. The fair value and amortized cost equal the face value. Any provision for doubtful accounts deemed necessary is deducted. These provisions are determined by individual assessment of the receivables.

Current Liabilities

Upon initial recognition the liabilities are included in fair value and then valued at amortized costs. The fair value and amortized costs equal the face value.

Principles for the determination of results Benefit

The benefits include the revenues net of discounts.

Among the benefits are revenues from donations, gifts, bank interest, fundraising and publication.

Depreciation

Depreciation is capitalized on the basis of the acquisition values, the diminishing value and the estimated life span of the related assets.

Office equipment (5 years)	20%
Hardware (5 years)	20%

Taxes

The Foundation has an ANBI (Algemeen Nut Beogende Instelling – Organization for the common good) and as such is exempt from tax.

NOTES TO THE BALANCE

SHEET ASSETS

Equipment

Balance 1 January	2014	2013	2012
Investments	14.780	14.780	14.780
Accumulated depreciation	-13.000	-12.576	-11.676
	1.780	2.204	3.104
Investments/year	0	0	0
Depreciation/year	-230	-424	-900
	-230	-424	-900
Balance 31 December			
Investments	14.780	14.780	14.780
Accumulated depreciation	-13.230	-13.000	-12.576
	1.550	1.780	2.204
Inventory	31.12.14	31.12.13	31.12.12
	22.552	22.237	22.052
2012 -2015- 15% of the retail price			
Receivables			
Bank interest ABN/AMRO (saving acc.)	0	23	1.119
Funds to be received	1.700	1.700	0
	1.700	1.723	1.119
Cash			
ABN-AMRO acc. No. 46.82.65.236	1.285	7.467	635
ABN-AMRO saving Acc. No. 41.45.86.565	-	-	7.100
	1.285	7.467	7.735

Equity	2014	2013	2012
Equity January 1	31.295	22.031	22.396
Result for the year	-10.698	9.264	-363
Equity December 31	20.597	31.295	22.031

The equity is unrestricted and will be used by the Foundation to accomplishing the goals according to the strategic plan.

Long term liabilities	31.12.14	31.12.13	31.12.12
Loan Semar	0	0	8.800
New loan	0	0	0
Repayment obligation	0	0	0
Long term loan	0	0	8.800

In 2011 Spanda has received a loan from Semar Publishers Srl of EUR 85,000. The loan was to be used to purchase a new office before March 31, 2012. Since a new office has not been purchased, EUR 60,000 was due before September 30, 2012. The remainder of EUR 25,000 was due before August 30, 2016. No interest is due, no securities are given. The loan was completely repaid back in instalments during the years 2011, 2012 and 2013.

Current Liabilities

Accounts/Notes Payable

Tel/Fax/Email	0	75	74
ICS card	4.940	57	0
Rent	0	0	0
Printing	0	0	0
	4.940	132	74

Contingent Assets and Liabilities

Rental agreement

By 21st March 2006 a rental agreement was signed with the Municipality of The Hague for a 35,3m² office including services, for a yearly rent of EUR 6,840.60. The agreement took effect on 1st May 2006 and was automatically extended by 3 years term. From February 2012 the extension was reduced to 1 year only.

NOTES TO THE PROFIT AND LOSS ACCOUNT

Personnel cost

In the years 2012, 2013 and 2014 the Foundation did not employ any staff. All work has been carried on by volunteers and interns. The volunteer capital cost was calculated based on the 'The Independent Sector' valuation of volunteerism.

Currency exchange rates referring to long-term subjects were calculated based on an annual intra-currency exchange rate. Exchange rates referring to invoices were based on spot exchange rates.

Various costs comprises miscellaneous costs, printing costs, electricity and energy costs, supplies other, etc. ICS ABN credit card costs were included in the 'bank cost' account.